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MAR 1960

Mr. E. Finley Carter, President  
Stanford Research Institute  
Menlo Park, California

Dear Mr. Carter:

Thank you very much for your letter of 25 February  
inviting me to address the Asilomar National Strategy  
Seminar on 26 April.

I have been studying my schedule of commitments to  
see if I might be able to join you on that date. Unfortu-  
nately, I find that there just does not seem to be any  
possibility of my getting out to the West Coast, much as  
I would like to do so. However, your courtesy in asking  
me to be with you on this occasion is indeed appreciated  
and I would like to take this opportunity to wish you  
every success in your Seminar.

With kindest regards.

Sincerely,

Allen W. Dulles  
Director

O/DCI/ [ ] bak(4 Mar. 60)

Distribution:

Orig. - Addressee  
1 - DCI  
1 - Col. Grogan  
1 - AAB  
1 - ER w/basic

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(EXECUTIVE REGISTRY FILE *Asilomar*)

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MEMORANDUM FOR MR.

This is an excellent organization, as the DCI knows. It is doubtful, however, if he would wish to take on this West Coast speech on 26 April with almost the same group that conducted a similar seminar here in 1959. The title of the talk that they wish Mr. Dulles to deliver is "Strategic Objectives and Power of the Communist Bloc." This would appear to include not only political, but economic, social, military objectives; and "power of the Communist bloc" would have to include its military hardware, its land, sea, and air forces, etc. I doubt, in this highly charged political year, that the Director should take on a public discussion of this nature.

My recommendation is that he decline.

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STANLEY J. GROGAN  
Assistant to the Director

60-1452

STANFORD RESEARCH INSTITUTE

MENLO PARK, CALIFORNIA

OFFICE OF THE PRESIDENT

February 25, 1960

Mr. Allen Dulles, Director  
Central Intelligence Agency  
2430 E Street, N.W.  
Washington 25, D.C.

Dear Mr. Dulles:

For the past several weeks, Stanford Research Institute has been assisting the commanders of the western U.S. military forces in preparing the program for an unclassified seminar on national strategy. The enclosed announcement outlines the preliminary program together with the background purposes of the seminar.

You will note that the background includes a reference to the seminar held at the National War College in July 1959 at which you were a speaker. The purpose of this letter is to invite you to Asilomar to give the evening address on Tuesday, April 26, on "Strategic Objectives and Power of the Communist Bloc." I know your position entails very heavy commitments and that it is difficult for you to undertake engagements at a distance from Washington. We would, however, be highly honored if you would consider our request. Lt. Gen. Cannon, Commanding General of the Sixth U.S. Army, joins me in extending this invitation.

Those speakers who have already accepted include Dr. Bernard Brodie, Herman Kahn, and Albert Wohlstetter of The RAND Corporation; Henry A. Kissinger of Harvard; Robert Strausz-Hupe and William R. Kintner of the Foreign Policy Research Institute of the University of Pennsylvania; Walter Rostow of the Massachusetts Institute of Technology; and others who are professionally competent in the various fields that contribute to the formulation of national strategy. General Alfred M. Gruenther, USA (Ret.), has agreed to give the keynote address on April 25.

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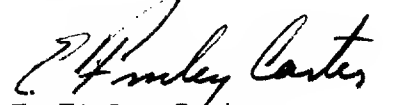
Mr. Allen Dulles, Director  
Central Intelligence Agency

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February 25, 1960

The Institute recently published an issue of the Stanford Research Institute Journal entitled "The Spectrum of Conflict, 1960-70." We are enclosing a copy. This issue of the Journal will be used in part for background reading for the participants in the course.

I will be in Washington the latter part of the week of March 7. Should you desire further information, I would be happy to call at your office and explain further the background of the Seminar.

Very truly yours,

A handwritten signature in dark ink, appearing to read "E. Finley Carter". The signature is fluid and cursive, with a large initial "E" and a long, sweeping underline.

E. Finley Carter  
President

EFC:ds  
Enclosures

Approved For Release 2002/08/21 : CIA-RDP80B01676R004100010095-4

*Announcing*

# ASILOMAR NATIONAL STRATEGY SEMINAR

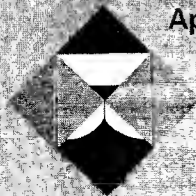
Sponsored by Sixth U.S. Army  
with the participation of the Western  
Sea Frontier (USN) and Fourth Air Force



Course prepared by  
Stanford Research Institute

April 24-30, 1960  
ASILOMAR CONFERENCE GROUNDS  
MONTEREY PENINSULA  
CALIFORNIA

Approved For Release 2002/08/21 : CIA-RDP80B01676R004100010095-4



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*To study and discuss elements of a national strategy appropriate to the spectrum of conflict between the free world and the communist bloc during the 1960's, with emphasis on military and economic factors.*

## BACKGROUND

In 1959 the National War College conducted a National Strategy Seminar for Reserve Officers. The seminar, authorized by the Joint Chiefs of Staff, was sponsored by the Institute for American Strategy and the Reserve Officers Association of the United States. The course was prepared by the Foreign Policy Research Institute, University of Pennsylvania.

This year, because of the interest aroused by the 1959 seminar, Commanding General, Sixth U.S. Army, in cooperation with the Commander of the Western Sea Frontier and the Commanding General, Fourth U.S. Air Force, is sponsoring a National Strategy Seminar to be held from April 24 to 30.

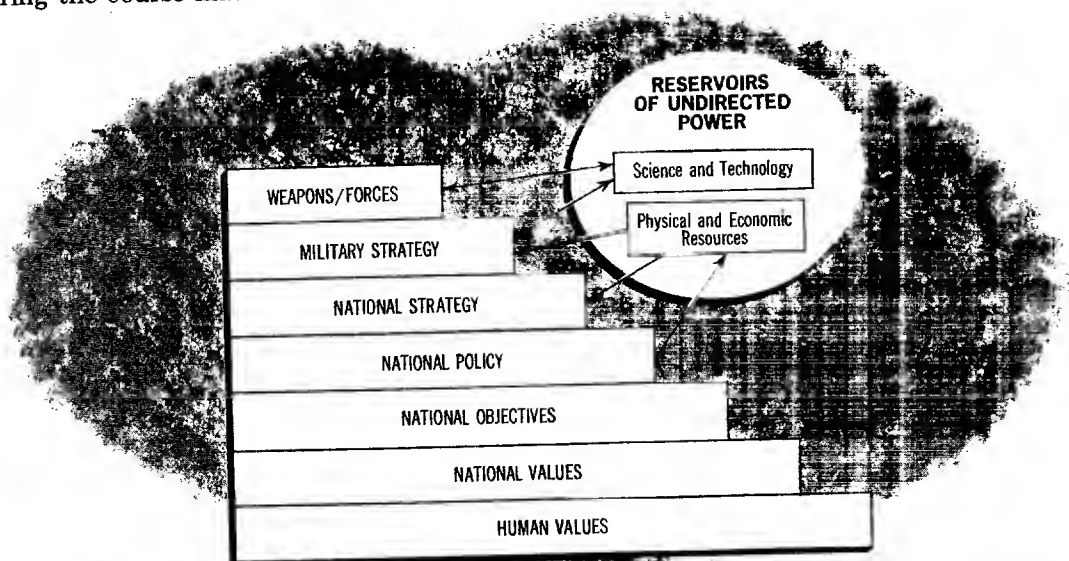
Stanford Research Institute, in cooperation with other professional organizations, is preparing the course material.

## PURPOSE

The seminar is designed to bring together members of the Reserve Forces, the Armed Services, and civilian leaders so that they may examine critical phases of the conflict between the free world and the communist bloc and, through discussion, foster a broad public comprehension of the problems of national strategy.

## PARTICIPANTS

Invitations are being extended to selected Active and Reserve Forces personnel of the U.S. Army, Navy, Marine Corps, Coast Guard, Air Force, and selected civilian leaders.



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## The Asilomar Conference Grounds...

Asilomar overlooks Monterey Bay on the Pacific Ocean. The conference grounds are owned by the California State Division of Beaches and Parks and are operated by the Asilomar Foundation. Lodges, dormitories, a dining hall, recreation and conference facilities are all in one integrated, informal setting.



Accommodations at the Asilomar conference grounds will be available only for invited participants.

## PARTICIPATING ORGANIZATIONS

A partial list of the organizations that will participate includes:

- The Institute for American Strategy
- The Foreign Policy Research Institute, University of Pennsylvania
- The Richardson Foundation
- The World Affairs Council of Northern California
- Reserve Officers Association
- American Ordnance Association
- Association of the United States Army
- The Navy League
- Air Force Association

## ADVISORY COMMITTEE

LT. GENERAL R. M. CANNON  
*Commanding General, Sixth U.S. Army*

VICE ADMIRAL M. E. CURTS  
*Commander, Western Sea Frontier*

MAJ. GENERAL S. SMITH  
*Commanding General, Fourth Air Force*

E. FINLEY CARTER  
*President, Stanford Research Institute*

## PROGRAM

### COORDINATING COMMITTEE

COL. ERNEST VON PAWEL (*Chairman*)  
*Headquarters, Sixth U.S. Army*

LT. CDR. DOROTHY J. JOYCE  
*Western Sea Frontier*

CAPTAIN EMMET D. FENTON  
*Headquarters, Fourth Air Force*

## SEMINAR COURSE COMMITTEE

RICHARD B. FOSTER (*Chairman*)  
*Stanford Research Institute*

WILLIAM R. KINTNER, Foreign Policy Research Institute, Univ. of Pennsylvania

F. G. A. KRAEMER, Consultant  
*From Stanford Research Institute:*

WILLIAM J. PLATT

ROGERS S. CANNELL

DAVID C. FULTON

RICHARD H. RAYMOND

MARIA N. KINGSTON (*Secretary*)

## SPEAKERS

Approximately twenty speakers and twenty five discussion leaders will take part in the program, including recognized authorities in course subjects; men prominent in public policy matters; and military leaders.

**PRELIMINARY PROGRAM / Asilomar National Strategy Seminar**  
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*There will be three or four formal presentations each day. All participants will also meet daily in small groups, led by assistant course directors, to discuss subjects of the day. Reading materials pertaining to the course themes will be mailed in advance to persons registering. All sessions will be unclassified and off-the-record.*

**Sunday evening, April 24**

Registration, Asilomar

**Monday, April 25**

**HISTORICAL BACKGROUND OF THE SPECTRUM OF CONFLICT**

Welcoming and keynote addresses

**PAPERS FOR DISCUSSION:**

- The United States in a Changing Historical Environment
- Trends in Balance of Power since World War II
- The Communist Challenge in the Protracted Conflict

*Discussion group assignments*

*Evening Reception*

**Tuesday, April 26**

**SOME BASIC STRATEGIC PROBLEMS**

**PAPERS FOR DISCUSSION:**

- Comparative Economic Potential of U.S. and U.S.S.R.
- Implications of the Explosion of Technology
- U.S. Organization for National Security
- Roles of the Scientist and of the Policy Maker in Formulating National Strategy

*Evening Address: Strategic Objectives and Power of the Communist Bloc*

**Wednesday, April 27**

**MILITARY FORCES AS INSTRUMENTS OF NATIONAL POLICY**

**PAPERS FOR DISCUSSION:**

- Nature and Feasibility of Thermonuclear War and Deterrence
- Nature and Characteristics of Limited War Security, Arms Control, and Deterrence

**Thursday, April 28**

**BUILDING BLOCKS OF ALTERNATIVE NATIONAL STRATEGIES**

**PAPERS FOR DISCUSSION:**

- The Meaning of the NATO Alliance
- Alternative U.S. Military Strategies for the 1960's
- Power and Diplomacy

*Evening Address: Power and Policy Problems in the Defense of the West*

**Friday, April 29**

**ELEMENTS OF NATIONAL MILITARY PROGRAMS AS A PART OF NATIONAL STRATEGY**

**PAPERS FOR DISCUSSION:**

- Active Role of Passive Defense
- Implications of Minimum Deterrence

*Panel Discussion on Elements of National Military Strategies and the Supporting Programs*

*Evening Reception*

**Saturday, April 30**

**FINAL SUMMARY SESSION**

- Discussion Groups: The Role of the Citizen in National Security*
- Consensus of Discussion Groups

*Graduation Luncheon Address: Power and Law*